



Defense Acquisition University

Alumni Association



President's Message

ELECTRONIC NEWSLETTER

APR 2019



It has been a few months since my last "Prez" msg and a lot has transpired since then. Two outstanding hot topic forums took place in quick succession – on 27 February and on 7 March. The DAU Acquisition Training Symposium followed only a month later on 3 April. The DAU and DAUAA staffs – working collaboratively - pulled it off well. The first forum on 27 February was a "fireside chat" between Mr. Robert Stevens – former chairman, president, and CEO of Lockheed Martin Corporation – and DAU's Forrestal-Richardson Industry Chair, Mr. Tom Davis. The discussion included a broad range of major acquisition topics based on Mr. Steven's lengthy experience in acquisition and systems development including requirements, resolving practical issues on major programs, industrial surge capacity, and the health of the defense industry following major consolidations of the 1990s. He had some penetrating observations regarding the U.S. in major power competition with other world countries. Fort Belvoir had 250 physical attendees and there was a wide VTC and WebEx audience. This was the first use of the "fireside chat" format and it worked very well.

On 7 March, Mr. Nicolas Chaillan, Special Advisor for Cloud Security and DevSecOps to the Under Secretary of Defense for Acquisition and Sustainment, presented his vision for how to transform DoD software acquisition into secure, responsive software factories. The DAU faculty sponsor for this event was Professor Bob Skertic, who is leading the DAU effort to update the DAU curriculum to reflect the "software factories" concept. The main issue is that today's DoD software acquisition is not responsive to our warfighter needs. As a result, DoD's ability to keep pace with our potential adversaries is falling behind. Mr. Chaillan discussed how to use modern software acquisition processes and tools to revolutionize the Department's ability to provide responsive, timely and secure software capabilities for our warfighters. This session included 250 acquisition professionals at Fort Belvoir and another 100 or so VTC and WebEx attendees. Another success story for DAU!

A month after the outstanding 7 March hot topic forum, planning was completed for the Wednesday, 3 April DAU Acquisition Training Symposium. Ms. Caren Hergenroeder – the DAU Protocol Officer (and a DAUAA member) did most of the heavy lifting on DAU admin support for this major event in the DAU year. We also got great support from the staff of our DAUAA contractor – Howard Associates – including the registration website, check-in, and many other functions. The event came off on schedule and the plenary session and classroom breakouts keyed off the National Defense Strategy (NDS) – good decision by DAU C/S Joe Johnson (also a DAUAA member). The theme was "Agile Acquisition – Delivering Capabilities Faster." The Honorable Alan R. Shaffer, Deputy USD (A&S) opened the 2019 Symposium with an incisive keynote address in which he stressed the need for acquisition professionals to become more knowledgeable and innovative in data management, artificial intelligence, intellectual property, and agile methods to counter the growing capabilities of our potential adversaries. He was "down-to-earth" and got his points across very well. He also steered the audience in the direction of becoming very familiar with the National Defense Strategy (NDS) and its chief tenets: Increase Lethality, Strengthen Alliances, and Reforming the DoD. Overall, the goal is to "go faster" – with speed of relevance – on implementing the NDS and DoD System Acquisition. Mr. Dave Floyd of the DAUAA Board worked the DAUAA display at the symposium and recruited many new DAU Alumni Association members.

We weren't done as the symposium wound down. We had thank-you letters (50 of them) to write (great support from executive assistant to DAU C/S – Ms. Trish Griggs). In addition, we needed to load both the slide shows and videos of the plenary sessions and classroom breakouts for work force consumption. Key to that were the DAU Coordinators for each breakout session, Mr. Mike Dorohovich working the DAUAA Training Page, and Mr. Sam Parks of the DAU Comm Team worked WebEx with our Video Services Department and the Information Services Department. Within 2 weeks of the symposium, we had the videos and slide shows available to the DoD and Industry work forces – a lot quicker than previous years when it would take about 4 weeks to load videos to the DAU Video Library (Media.dau). The introduction of WebEx for not only video streaming, but also for audio sessions (with slide shows), is remarkable and a real breakthrough for DAU.

Mr. Scott Bauer, 4th Estate Defense Acquisition Career Manager (DACM), staged day 2 of the 2nd Annual "Leaders Building Leaders" held on 17 April. Our Capital Area Chapter sponsored the refreshments for this 3-day event. Hopefully, it will translate into more memberships for the Alumni Association. We always need new blood and new ideas.

- Regards to all, Bill Bahnmaier, President, DAUAA

About Bill Bahnmaier, DAUAA President: Bill Bahnmaier is a retired Marine and a former (retired) instructor at the Defense Acquisition University (DAU). In his last tour of duty as a Marine he was a major system PM of the Marine Corps Assault Amphibian. Since retirement, Bahnmaier works as an official volunteer at DAU and also is a part time consultant and instructor on defense acquisition matters. He and his wife Peggy reside in Alexandria, VA. They have 9 nephews and nieces and 18 great nephews and nieces



DoD Breaking News

Navy Reports Progress On Increasing Fighter Mission Capable Rates

By: Rich Abott, Defense Daily – Defense Daily, April 05, 2019

Navy officials last week told a House panel that fighter aircraft are increasing mission capable (MC) rates in line with former Secretary of Defense James Mattis' 2018 directive. In September, Mattis issued a memo to the Secretaries of the Army, Air Force, and Navy, Under Secretary of Defense for acquisition and sustainment, and Under Secretary of Defense for personnel and readiness directing them to meet a minimum 80 percent mission capability rates starting in FY 2019 Navy and Air Force F-35s, F-22s, and F-18s.

Blueprint For A More Effective NATO

By: Rachel Ellehuus, Breaking Defense, April 04, 2019

More ruthless prioritization, a laser focus on filling key capability shortfalls and better alignment of national, regional, and NATO plans will allow the alliance to solidify its place as the alliance of choice for decades to come.

Emerging AI Tools Could Advance Affective eLearning

By: Pamela Hogle, Learning Solutions, April 08, 2019

Learning is a combination of logical and emotional processes, though one side of that equation might be getting neglected in much modern eLearning. Some researchers argue that “technological acceleration” has driven an emphasis on aspects of learning that deal with decision-making, modeling logical processes, and other cognitive activities. An equally essential element in learning and retaining information, though, is emotional impact or affective learning.

From Web-Based Training To Blended Learning: How To Make The Switch To Increase Training Effectiveness

By: Hazel June Maceda, eLearning Industry, April 07, 2019

Switching from one instructional method to another may be necessary to provide a high-impact learning experience. As a facilitator, we need to determine what delivery is best suited depending on the topic, learners and overall goal of the class.

OTAs aren't the only answer to satisfy DoD's need for procurement speed [text + audio]

By: Jason Miller, Federal News Network, March 28, 2019

One of the overarching themes in the Section 809 panel's recommendations to improve Defense Department acquisition is speed to market. A focus area of Congress over the last few years has been to simplify how the Pentagon buys innovative products and services. Both of these reasons are why the use of Other Transaction Authority (OTAs) are a popular solution to these challenges. Bloomberg Government reported last August that DoD spent more than \$2 billion a year through OTAs. Air Force Lt. Col. Sam Kidd, the general counsel and a professional staff member of the Section 809 panel, said while OTAs may be the latest “shiny object” many acquisition professionals are following, the approach is only a small solution to the larger problem the panel is trying to address.

**Schedule of Upcoming Hot Topic Forums
(Held at DAU Scott Hall, Bldg. 226, 1000 -1130)**

3rd Wednesday	Focus Area	Target Speaker Community	Topic	DAU POC	Speaker	Location	Date
July	Warfighter Issues/ Requirements	DoD Leadership	Intellectual Property Policies and Guidelines: How these affect your Program?	DAU Center Director Randy Pilling	DAU Professor Vicki Allums	Hirsch Center	24-Jul-19

To access more information on each Hot Topic, go to <https://dauaa.org/training/>

Defense Acquisition University Alumni Association – Capital Chapter

The Defense Acquisition University Alumni Association proudly supported the 2nd Annual “Leaders Building Leaders Seminar.” It was presented by The 4th Estate,” Director, Acquisition Career Management’s (DACM) Leadership and Talent Management from April 16-18, 2019, at DAU's Fort Belvoir, VA campus. The Capital Chapter provided financial support for this event in an effort to provide visibility to our organization and to encourage new members to join the Chapter to enjoy social and policy information events in the DC area.

The 4th Estate (DACM) represents civilians assigned to defense agencies outside the military departments—a community comprising more than 28,000 Defense Acquisition Workforce members as vital enablers of mission success.

DAUAA Capital Chapter members represent Industry and Government, retired and active duty military and civilians – a valuable multifaceted resource enhancing innovation in the acquisition community. We believe that Leadership is a skill critical to the ability to adapt to technological and social change and the timely and economical procurement of goods and services. Leadership and speed are the currency of the modern age and Leaders at the grassroots level are needed to improve the decision- making process.

Kathryn Eileen Giglio
DAUAA Capital Chapter, President

DAU ACQUISITION TRAINING SYMPOSIUM Results

More than 800 acquisition professionals from across the world participated in the 2019 DAU Acquisition Training Symposium, held in early April. Structured to provide attendees with both a sense of urgency and ideas on how to speed up the deliver of capability to the warfighter, the one-day event captured the essence of the [2018 National Defense Strategy](#). Below is a comprehensive listing of the videos and recordings currently available from the event.

"Critical Initiatives for Rapid, Acquisition" with Mr. Alan Shaffer, Deputy Under Secretary of Defense for Acquisition and Sustainment [Video](#) | [Presentation](#)

"Developing technologies to rapidly solve critical technology problems in challenging environments," with Mr. Brad Halsey, CEO and Founder of Building Momentum [Video](#)

"Risk Taking in Leading Rapid Capability Development Initiatives" with Mr. James "Hondo" Geurts, Assistant Secretary of the Navy for Research, Development, and Acquisition [Video](#) | No presentation

"Incentivizing Industry to Increase Speed of Delivery" with Mr. Kim Herrington, Acting Principal Director, Defense Pricing and Contracting [Video](#) | [Presentation](#)

"Common Sense: A Panel on Innovation for Acquisition Revolutionaries" featuring Ms. Caron Frisch, Mr. Benjamin McMartin, Ms. Soraya Correa, and Ms. Catherine Stevens [Video](#) | No presentation

"Driving Long Term Readiness Through Early Sustainment Planning" with Mr. Jim Colson, DAU Learning Director for Reliability, Availability, Maintainability, and Supportability [Video](#) [Presentation](#)

"Panel Discussion: New Approaches to Acquisition of Defense Business Systems" featuring Ms. Melissa Naroski-Merker, Mr. Mike Corrigan, Mr. Adarryl Roberts, Mr. Richard Licata, Maj. Mathew Carter, and Mr. Mark Heitkamp [Video](#) | [Presentation](#)

"Research Paper Presentations – Top 2 Papers" with Mr. William Weinig, Mr. Jeremy Kramer and Lt. Col. Torrey Wagner [Video](#) | [Presentation: Agile Software Development](#) | [Presentation: Other Transaction Authorities - Saint or Sinner?](#)

"Strengthening Alliances: Accelerating Foreign Partner Modernization and Integration"*

"Driving Budget Discipline and Affordability: How Financial Improvement and Audit Readiness (FIAR) Applies" with Ms. Mobola Kadir [Video](#) | [Presentation](#)

"A Toolbox and Tips for Streamlining DoD Sole-Source Acquisitions" with Ms. Janice Muskopf [Video](#) | [Presentation](#)

"Maintaining DoD's Technological Advantage: the Role of Intellectual Property" with Mr. Richard M. Gray [Video](#) | [Presentation](#)

"Flash Mentoring: Women in DoD Acquisition - A Voice to be Heard" with Ms. Allison F. Stiller, Ms. Darlene Costello, and Ms. Susan J. Thornton*

"A Motivated, Diverse, and Highly Skilled Acquisition Workforce" with Mr. Jose M. Gonzalez [Video](#) | [Presentation](#)

"Powerful Examples: Breaking Down Silos of Innovation with the B-52 Re-engine Program" with Ms. Abigail Pogorzelski [Video](#) | [Presentation](#)

"Accelerating Technology Development – or 'Through the Valley of Death" with Lt. Col. Terrence Connelly and Mr. Elmer Roman [Video](#) | [Presentation: The Valley of Death](#) | [Presentation: DDR&E and the National Defense Strategy](#)

"The Cost Estimating Conundrum – How and Where Can We Improve?" with Dr. Richard Burke*

"Middle Tier Acquisition: Accelerating the Process for Rapid Prototyping and Fielding" with Col. Lance Reynolds and Col. Elliot Caggins [Video](#) | [Presentation](#)

"The Agile Software Factory - What the Acquisition Team Needs to Know" with Mr. Jeff Boleng, Mr. Sean Brady, and Mr. Chris Collins [Video](#) | [Presentation](#)

Additional information on the event may be found on the [DAU Alumni Association website](#).

Upcoming hot topic forum in July 2019



“Intellectual Property Panel”

WHEN: Wednesday, July 24, 2019 1000-1130 a.m.

WHERE: Howell Auditorium (building 226), DAU Fort Belvoir Campus for physical attendance. Please visit the DAUAA website (DAUAA.org) to register for physical attendance at Howell Auditorium, and for additional information on regional VTC and WebEx attendance.

WHO: Panel moderated by Professor Vicki Allums, DAU Learning Director, Intellectual Property. Panelists include Ms. Carrie Ross, Chief Mobility Section at DISA's Defense Information Technology Contracting Organization (DITCO); Mr. Scott Stewart, Technical Director, Procurement Services at DISA; and Ms. Vera Strebel, Deputy Legal Counsel for DISA/DITCO.

INFORMATION: <http://www.dauaa.org/training/> Or Call 703-960-6802.

In December, 2018, the Department of Defense released its Cloud Strategy encouraging the Department to take full advantage of commercial cloud computing as a technology enabler. As contracting officers and program managers navigate cloud computing acquisitions, they must confront a myriad of challenging intellectual property, data rights, contracting and technical issues. The purpose of this hot topic forum is to identify and discuss the issues using DISA's milCloud ®2.0 contract as a reference point. The panelists include critical players involved in the acquisition – the contracting and intellectual property attorneys, a contracting officer and a technical subject matter expert. You will find their lessons learned and best practices particularly pertinent as you navigate your agency's cloud computing acquisitions.

Upcoming DAU “Lunch and Learns”

(No cost training events hosted and presented by the Defense Acquisition University (DAU))

<u>Date</u>	<u>Time (CST)</u>	<u>Topic</u>
Apr-24	1130-1300	Contract Types and Incentives
May-8	1130-1300	Practitioner’s Guide to Supportability
May-15	1130-1300	How X drives Y - What it Means and How We Can Use It
May-22	1130-1300	Emerging Contracting Issues
Jun-5	1130-1300	Cybersecurity
Jun-26	1130-1300	Defective Pricing
Jul-31	1130-1300	COR Duties
Aug-28	1130-1300	Software Provenance

The presentations are offered via DCS at:

<https://conference.apps.mil/webconf/1stQtrDAULunchnLearn> (Enter as a Guest)

Register for session(s) at: <http://go.usa.gov/H2sA>

MEMBERSHIP PROMOTION FOR NEW DAU GRADUATES!!!

ATTENTION: DAUAA Graduates of PMT360, LOG465, BCF301, CON360, ENG302, PQM301, LOG 350, FE301, ISA320, TST303, and BCF 330!

Take advantage of the benefits of being a **Defense Acquisition University Alumni Association (DAUAA)** member! **At one-half (1/2) Price!!!**

As a graduate of PMT360, LOG465, BCF301, CON360, ENG302, PQM301, LOG 350, FE301, ISA320, TST303, and BCF 330 you are eligible to join a select group of Acquisition Workforce professionals and receive DAUAA benefits for 1 year at 1/2 Price.

Member benefits include:

- Early notification of DAU and DAUAA co-sponsored annual symposium and bi-monthly hot topic training forums (with Continuous Learning Points earned);
- Connectivity with DAU through website (www.dauaa.org), e-mail and newsletter updates on acquisition policies.
- Access to no-cost membership in DAUAA LinkedIn Group;
- Networking with other acquisition professionals;
- Access to scholarships for members’ families;
- Training course discounts from DAUAA partners, and;
- Addition of DAUAA membership to your resume.

Take advantage of this opportunity to help yourself, DAU, and the Acquisition Community. Join the DAUAA by calling **(703) 960-6802**, or complete the attached form and mail or fax it to the address indicated. There also is an online application option: <https://dauaa.org/membership/>, which works nicely on a “Smart” phone.

* This offer only applies to first-time applicants, not to renewals; applications must be submitted within 3 months of Graduation

DAU App for Smartphones!

Defense Acquisition University recently released the DAU app for both Apple and Android devices. This app gives you easy access to the DAU news and blogs you choose, as well as upcoming events and training opportunities. Acquisition tools and resources, maps and Augmented Reality (AR) navigation round out the main features. Use the app while in class or on the job for easy access to acquisition resources.

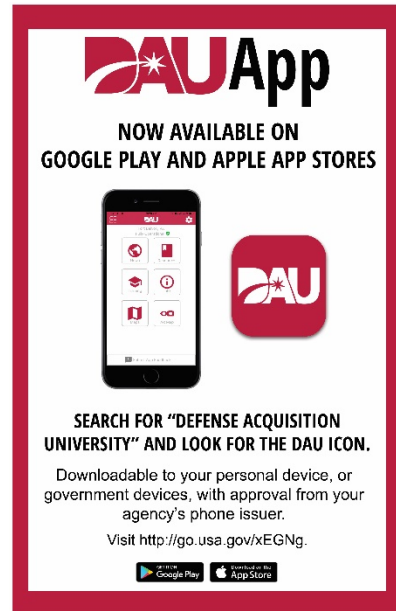
The customizable News feature provides access to the most recent DAU news stories, events, and blogs -- pulled directly from the DAU homepage and available for off-line viewing. You can also have the app read the articles to you via a text-to-voice feature.

The Resources feature provides up-to-date versions of the ACQuipedia and DAU Glossary for off-line viewing, along with links to Acquisition Tools & Resources, DAU's media library, the Acquisition Research Journal, and Ask-A-Professor resources. The app also offers easy access to a variety of other acquisition resources like the Defense Acquisition Guidebook, acquisition regulations and policies, and more. You can personalize the links so what you need is always at your fingertips.

To quickly find links to training courses, continuous learning, and Functional Gateways, tap on the Training icon. The Info icon helps locate classrooms, provides current class schedules, gate information, current operating status information, contact information, quick access to student policies and support links.

With the app's Map and Augmented Reality features, you can navigate not just to the campus, but right to the building for your class. Looking for lunch or a quick caffeine fix? You can locate facilities and businesses both on- and off-post. Use airplane mode and text-to-voice to listen to DAU news, blogs and ACQuipedia articles on your way to work or class.

Download the DAU app through Google Play or the Apple App store. To download onto your government-owned device, contact your agency for approval. For more information about the DAU app, visit <http://go.usa.gov/xEGNg>.



DAUAA Corporate Sponsor Article (NMCA)



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