



Defense Acquisition University

Alumni Association

ELECTRONIC NEWSLETTER



MAR 2016

President's Message



Hello Again: We are at the starting quarter of CY 2016. The call for greater austerity and cost savings is especially prevalent within the Department of Defense since the Sequester was enacted. Along those lines, we have selected the following theme for the April 27, 2016 DAU Symposium – “Strengthening Cost Consciousness, Professionalism and Technical Excellence.” It should be another outstanding DAU learning event – as symposia have been in the past. The aim of the symposium and other DAU learning events is to “embed” Better Buying Power (BBP) change into the acquisition workforce consciousness. Hope to see you all there; registration started on March 1, 2016.

Besides the symposium planning that is ongoing, we also have supported four excellent DAU hot topic training forums recently – up through February 17. The Forums give us an opportunity to fulfill one of the Association’s key objectives – Defense Acquisition Workforce Professionalism – and to demonstrate that we are an organization worth supporting with a membership. Recent forums were held on 8 September - “Dealing with the Generations in the Workplace” – and on 17 November – “Additive Manufacturing: What it is and how it impacts aerospace, medical and defense industries.” Both presentations were well attended and considered valuable information by attendees; VTC feeds went out to over 15 sites for each event.

The January forum titled “DAU’s Response to Acquisition Cybersecurity Needs” was held in the Hirsch Center at DAU, Fort Belvoir and was a particularly timely presentation because of the emphasis on cybersecurity. The guest speaker was Mr. Tim Denman, Chair of the South Region’s Engineering and Technology Department. For more information on this topic see the summary write-up on page 5 of this newsletter. As we went to press on this newsletter, we completed another timely hot topic forum on 17 February which addressed “Unclassified Information System Security Protections - Implementation of the Network Penetration and Reporting DFARS.” This presentation – discussed on page 4 of this newsletter, specifically addressed actions being taken to protect unclassified information from being compromised in systems fielded by DoD. A panel led by Ms. Mary Thomas of the USD(AT&L) staff gave the presentation citing the latest DFARS changes. The presentation slide shows for the forums can be found at the following URL - <http://dauaa.org/Web2011/Events/Events.htm>. Forums give us an opportunity to fulfill one of the Association’s key objectives – Defense Acquisition Workforce Professionalism – and to demonstrate that we are an organization worth supporting with a membership.

As we enter 2016, two key initiatives are brewing for the Alumni Association: One is aimed at increasing memberships and is referred to as the “3 for 2” promotion. It means a 3 year membership for the price of 2. The plan is to run this promotion from early January through the end of April. The second initiative is aimed at our “cause” - Defense Acquisition Workforce Professionalism. Specifically, the DAUAA LinkedIn Group will start to be restricted to only DAUAA members – except for those non-DAUAA members that are already in the LinkedIn Group. This will provide an exclusive forum for DAUAA member input on defense acquisition matters, and may help in our recruiting effort.

That’s it for now; I look forward to seeing you at either a hot topic training forum or at the annual symposium on 27 April.

Regards, Bill Bahnmaier, President, DAUAA

About Bill Bahnmaier, DAUAA President: Bill Bahnmaier is a retired Marine and a former (retired) instructor at the Defense Acquisition University (DAU). In his last tour of duty as a Marine he was a major system PM of the Marine Corps Assault Amphibian. Since retirement, Bahnmaier works as an official volunteer at DAU and also is a part time consultant and instructor on defense acquisition matters. He and his wife Peggy reside in Alexandria, VA. They have 9 nephews and nieces and 18 great nephews and nieces.



A Little “INsight” from DAU’s Latest Newsletter

Updated Guidebook for Robust DMSMS Management

The Defense Standardization Program Office (DSPO) released a January 2016 edition of the Diminishing Manufacturing Sources and Material Shortages (DMSMS): A Guidebook of Best Practices for Implementing a Robust DMSMS Management Program.

According to the DSPO director, “because Department of Defense (DoD) system life cycles are longer than technology life cycles, Diminishing Manufacturing Sources and Material Shortages (DMSMS) issues are inevitable, DoD cannot afford to be reactive in this area—reactivity may lead to a combination of schedule delays, readiness degradations, and higher cost.” The guidebook provides best practices and explains what to do and why it is important. While designed primarily for the DMSMS practitioner, it is also useful for program managers, engineers, and life-cycle logisticians. For more info see: [Diminishing Manufacturing Sources and Material Shortages \(DMSMS\): A Guidebook of Best Practices for Implementing a Robust DMSMS Management Program \(SD-22\), DTD Jan 2016.](#)

What New Policy?

When new acquisition policy is released, DAU develops, publishes, and provides “[Rapid Deployment Training](#)” (RDT)—quick notification and training for the acquisition workforce.

You can request for a training team to come to your organization and explain what has changed, why it changed and how it will affect your organization.

Contact us to get started:
<http://www.dau.mil/MA/default>

Defense AT&L Magazine

The [January-February](#) edition features “BBP Principles-What Are They” by Mr. Frank Kendall. After hearing numerous references to the “principles” of Better Buying Power, the Under Secretary of Defense for Acquisition, Technology, and Logistics defines 10 principles of BBP that are key to acquisition success. These ten principles include the following:

- Principle 1: Continuous improvement will be more effective than radical change.
- Principle 2: Data should drive policy.
- Principle 3: Critical thinking is necessary for success; fixed rules are too constraining.
- Principle 4: Controlling life-cycle cost is one of our jobs; staying on budget isn’t enough.
- Principle 5: People matter most, we can never be too professional or too competent.
- Principle 6: Incentives work and we get what we reward.
- Principle 7: Competition and the threat of competition provide the most effective incentive.
- Principle 8: Defense acquisition is a team sport.
- Principle 9: Our technological superiority is at risk, and we must respond.
- Principle 10: We should have the courage to challenge bad policy.

DAU Additive Manufacturing Training Videos

In a November 25, 2015 memo entitled “Additive Manufacturing Training Videos from DAU”, the Executive Director of the Defense Contract Management Agency (DCMA) Engineering and Analysis Directorate advised their workforce that “The Defense Acquisition University (DAU) is offering 26 informative videos on the topic of Additive Manufacturing (AM). The training provides definitions, history, and information on the technology and the state of the industry. It includes an overview of Multi-Jet Modeling (MJ), Fused Deposition Modeling (FDM), Electron Beam Melting (EBM), Selective Laser Sintering (SLS), and Laser Metal Deposition (LMD). The training was introduced to the Defense Acquisition Workforce by the November 2015 DAU e-Newsletter. The course is delivered via video streaming and can be accessed through a Defense Acquisition Portal link.”

In addition to DCMA personnel, the videos are, of course, available to defense acquisition workforce members in all Defense Agencies and military Services. Check them out if you haven’t had the opportunity to view them. Additionally check out the rapidly growing additive manufacturing information repository on the DAU Acquisition Community Connection.

A Contract Requirement Rule for Program Managers

The National Defense Authorization Act (NDAA) for Fiscal Year (FY) 2016 includes many acquisition reforms. The Senate version included a provision that would have required the Secretary of Defense to develop standards, policies and guidelines based on nationally accredited standards for program and project management as well as policies to monitor compliance. *The Project Management Body of Knowledge (PMBOK Guide)* is the only qualifying standard. The provision was not adopted during conference with the House. However, if the *PMBOK Guide* were made a contract requirement to replace the Earned Value Management System (EVMS) standard (ANSI-748), any program manager (PM) finally would be able to identify and pinpoint emerging problems on a timely basis and act as early as possible to resolve problems. This article discusses the content and benefits of the *PMBOK Guide* but also includes guidance for integrating systems engineering (SE) and risk management with EVM independently of the *PMBOK Guide*. For more information go to the [November-December 2015 AT&L Magazine](#). This article was written by Mr. Paul Solomon.

DAUAA Board of Directors Meeting; 20 January, 2016

President’s Report

The **November DAU Hot Topic Forum** on Additive Manufacturing was very successful. 30 people attended the Deloitte Consulting Forum. The **February DAU Hot Topic Forum** on “Unclassified Information System Security Protections - Implementation of the Network Penetration and Reporting DFARS” is scheduled for Wednesday, February 17, 2016 from 11:30 AM to 1:00 PM in the DAU Hirsch Center.

We are working on a new design for the DAUAA display. Dave Floyd and Wayne Glass will take the lead in designing a pull-up display similar to the DAU display.

Don’t forget to visit the DAU and DAUAA websites in between newsletters to see information of interest in between the quarterly DAUAA Newsletter. As a reminder, the URLs for those two sites are: <http://www.dau.mil> and <http://www.dauaa.org>



Hot Off the DAU Ticker

DAU HOT TOPIC TRAINING FORUM- January 21, 2016

The 21 January DAU Hot Topic Forum was on “DAU’s Response to Acquisition Cybersecurity Needs”. It was presented by Mr. Tim Denman, DAU Cybersecurity Learning Director. A synopsis of the Forum follows:

Cybersecurity is crucially important because DoD has the largest network in the world and DoD must take aggressive steps to defend its networks, secure its data, and mitigate risks to DoD missions. Key cybersecurity policies include: [DoDI 5000.02](#) - Operation of the Defense Acquisition System; [DoDI 8500.01](#) - Cybersecurity; [DoDI 8510.01](#) - Risk Management Framework (RMF) for DoD Information Technology (IT); [DoDD 8140.01](#) – Cyberspace Workforce Management; and the [National Initiative for Cybersecurity Education \(NICE\)](#).

DAU’s response to Acquisition Cybersecurity Needs include the following:

- Cybersecurity Mission Assistance (MA) (consulting) and curriculum needs have increased significantly over the last 2 years
- A new Cybersecurity IPT was chartered in 2014 to develop a response to increased cybersecurity demands
- Seven dedicated acquisition cybersecurity professionals were hired by DAU beginning in August of 2015
- Several DAU cybersecurity-related courses are being developed
- Over 30 Cybersecurity MA engagements are anticipated in FY 2017 (including workshops)

DAU Acquisition Cybersecurity Training:

- Vision: Enable the Defense Acquisition Workforce to strengthen cybersecurity throughout the product lifecycle
- Design cybersecurity training to satisfy the Knowledge, Skills and Abilities (KSA) for competencies within the National Initiative for Cybersecurity Education (NICE) Framework

- **New DoD Instructions Issued**
- [DoDI 5000.74](#), Defense Acquisition of Services, January 5, 2016, establishes policy, assigns responsibilities, and provides direction for the acquisition of contracted services.
- [DoDD 4715.21](#) Climate Change Adaptation and Resilience, January 14, 2016 establishes policy and assigns responsibilities to provide the DOD with the resources necessary to assess and manage risks associated with the impacts of climate change.

DAU HOT TOPIC TRAINING FORUM- February 17, 2016

The 17 February DAU Hot Topic Forum was on “Unclassified Information System Security Protections - Implementation of the Network Penetration and Reporting DFARS”. It was presented by Ms. Vicki Michetti-Director, DIB CS Program, OSD/DoD-CIO; Ms. Mary S. Thomas-Program Analyst, OUSD(AT&L)/DPAP; and Mr. Gary "Gus" Guissanie- Special Government Employee Consultant, DoD CIO.

Attendees included DAU staff, faculty and students; defense industry professionals; Office of the Secretary of Defense staff; and government acquisition employees of acquisition commands and agencies.

A synopsis of the Forum follows: threats facing Federal information have dramatically increased as we provide more services online, digitally store data, and rely on contractors for a variety of information technology services. Recent high-profile incidents involving Federal information demand that requirements regarding information security and privacy protections are clearly, effectively, and consistently addressed in Federal contracts.

Representatives from OUSD (AT&L) and DoD CIO discussed the implementation of [DFARS Case 2013-D018](#), “Network Penetration Reporting and Contracting for Cloud Services”, the latest in a series of rules published in the DFARS which address the protection of DoD information. The rule expands the scope of safeguarding and reporting requirements currently found in DFARS Clause 252.204-7012 to address all covered defense information residing on, or transiting through, a covered contractor information system.

It strengthens and updates information system security controls by integrating [NIST SP 800-171](#), “Protecting Controlled Unclassified Information in Nonfederal Information Systems and Organizations”, and further expands reporting requirements to address incidents affecting a contractor's ability to provide operationally critical support. The rule also implements DoD policies and procedures developed for use when contracting for cloud computing services.

These DoD policies and procedures include requiring the contractor to:

- Mark the appropriate distribution statement for delivery of controlled technical information in Block 9 of the Contract Data Requirements List (CDRL) in accordance with DoDI 5230.24.
- Implement information systems security protections on all covered contractor information systems.
- Review and rapidly report cyber security incidents to DoD.

For more information, you can download the presentation by going to www.dauaa.org

DAU HOT TOPIC TRAINING FORUM- March 18, 2016

(A no cost training event hosted and presented by the Defense Acquisition University (DAU) with support from the DAU Alumni Association)

Presenter: Mr. Ken Brennan, Deputy Director, Services Acquisition [Click here for bio](#)

Theme/Title: "DoDI 5000.74 Services Acquisition, What's New?"

When: Date & Time - Friday, March 18, 2016 11:30 AM to 1:00 PM

Where: The Hirsch Center, Scott Hall, Building 226, DAU Fort Belvoir Campus, Fort Belvoir, VA

Who/Attendees: DAU staff, faculty and students (past and present); defense industry professionals (Alumni Association Corporate Sponsors and DAUAA members have highest priority); Office of the Secretary of Defense staff; government acquisition employees of acquisition commands and agencies.

Synopsis: In 2015, the Department of Defense (DoD) obligated ~\$145B for contracted services; >53% of all its contract obligations! The Department of Defense, in a concerted effort to improve services acquisition outcomes, recently issued a new DoD Instruction, DoDI 5000.74, supporting better services requirements, better training, improved processes/governance, and improved analysis and management to enable the DoD to better meet its mission in today's austere budget environment. Find out what has changed, what remains the same, what DoD is doing to improve services acquisition for warfighters, contracting officers, vendors & taxpayers and how it affects you.

Learning Objectives:

- Increase awareness of DoDI 5000.74 content
- Understanding of the DoD's improvements and processes regarding services acquisition
- Provide exposure to available tools and techniques to improve your services acquisitions

DAUAA-Jax Supports STEM



Clockwise from top left, DAUAA-Jax member Liz Nealin, Code 4.0 Research and Engineering Department Site Lead, presents FRCSE Special Awards to senior Howard Royce and junior Kylie Wnorowski at the Northeast Region Science and Engineering Fair held at the Morocco Shrine Auditorium 8 February 2016 and Chapter Vice-President Tony Conard, Code 1.0 IPTL for Support Equipment and Site Lead, presents FRCSE Special Awards to seniors Gladys Irizarry, Daniel Hiromoto, and Faith Hauhe and junior Sebastian Kouchakjy for their entries in the Clay County Science and Engineering Fair held at the Clay County Fairgrounds 9 February 2016. The awards were sponsored by the DAUAA-Jacksonville Chapter.

Bryant Alternative High School Honors and Awards Program



On Wednesday, 17 February, the Bryant Alternative High School held an honors and awards Program which featured various scholarship presentations and speeches by several outstanding students. Besides these activities, the Bryant Departments also presented "Achievement" awards to 54 students - for academic accomplishments in the classroom. The Bryant Alternative High School is sponsored by DAU and provides students an opportunity to enhance their learning through individual teacher support.

The Principal of Bryant, Ms. Tangy Millard, conducted the award program in a brisk, engaging manner, and she and her teaching staff can be proud of what they have accomplished educating and training young Americans. One of the scholarship presentations - which included the presentation of a DAU plaque - was made by Mr. Marcus Haskell, Deputy Director Operations at DAU, and Mr. Bill Bahnmaier, President of the DAU Alumni Association, to Ms. Runa Afroza, a student who has achieved academically at Bryant. Mr. Haskell presented the plaque to Ms. Afroza and made appropriate remarks on how proud DAU was to be a Bryant sponsor. Mr. Bahnmaier presented a \$500 scholarship on behalf of the DAU Alumni Association to the Bryant Scholarship Fund in the name of Ms. Afroza. He spoke briefly of how inspired he was by the student speeches in regards to what it means to be an American.

A photo of the presentation to Ms. Afroza is shown above. Also pictured is Ms. Marilyn Moore, the Bryant Awards Coordinator, along with Mr. Haskell and Mr. Bahnmaier.

We would like to once again take a moment to recognize our corporate sponsors that along with our members help make it possible for the DAUAA to provide the services that we do.

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 <p>UIC TECHNICAL SERVICES</p>	<p>UIC Technical Services, LLC www.bowheadsupport.com</p>
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 <p>ESI INTERNATIONAL <small>AN ITC COMPANY</small></p>	<p>ESI International www.esi-intl.com</p>
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